



**international Military Academic Forum 2024 (iMAF 2024)  
&  
62<sup>nd</sup> Meeting of the Military Erasmus (EMILYO) Implementation Group  
at “Henri Coandă” Air Force Academy (HCAFA) in Brasov / Romania**



**Agenda**

<b>Monday, 20 May 2024</b>			
Time	Event	Remarks	Dress Code
During entire day	Arrival to Brasov / check-in according to own arrangements		Casual civilian
17:15 - 17:45	Transport to Newcomers' Meeting <b>incl. all Cadets</b> (designated pick-up points)	<ul style="list-style-type: none"> <li>17:15: pick-up point 1 (HCAFA)</li> <li>17:30: pick-up point 2 (Aro Palace Hotel)</li> </ul>	Smart casual
18:00-19:30	Newcomers' Meeting (incl. all Cadets) in Hotel Belvedere (Restaurant)	ESDC TM + all Vice Chairs + LoD-7 Chair are present	
19:00-19:30	Transport to Ice-breaker for those who are not participating in the Newcomers' Meeting (designated pick-up points)	<ul style="list-style-type: none"> <li>19:00: pick-up point 1 (HCAFA)</li> <li>19:15: pick-up point 2 (Aro Palace Hotel)</li> </ul>	
19:30-21:30	Official iMAF Ice-breaker at Hotel Belvedere (Restaurant)		
21:30	Transport to pick-up point 2 (Aro Palace Hotel)&pick-up point 1(HCAFA)	Free time after transport	



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**Agenda**

<b>Tuesday, 21 May 2024</b>					
Time	Event		Remarks	Dress Code	
XX:XX-07:50	Breakfast in Hotels		Cadets: 08:00-08:30 in HCAFA Mess Hall	Class A Uniform (jacket & tie)  or equivalent civilian clothes for civilians	
08:00-08:30	Transport from Hotels to HCAFA (designated pick-up points)		<ul style="list-style-type: none"> <li>08:00: pick-up point 3 (Hotel Belvedere)</li> <li>08:15: pick-up point 2 (Aro Palace Hotel)</li> </ul>		
08:30-09:00	iMAF Registration		HCAFA Auditorium Antechamber		
09:00-09:40	Opening Speeches	<ul style="list-style-type: none"> <li>HCAFA Commandant (Rector)</li> <li>ESDC Representative</li> </ul>	<ul style="list-style-type: none"> <li>Chairman Implementation Group</li> <li>Commandant (Rector) “Nicolae Bălcescu” Land Forces Academy</li> </ul>		HCAFA Auditorium
09:40-10:30	Key-note speeches: <b>Societal Resilience in Response to Hybrid Threats</b>	<ul style="list-style-type: none"> <li>BrigGen Constantin SPINU, MoD</li> <li>Assoc Prof. Delia POP-FLANJA, PhD, Faculty of European Studies, Babes Bolyai University, Cluj-Napoca</li> <li>Col. Prof. Adrian LESENCIUC, PhD, Habil. in Intelligence and National Security</li> <li>Q&amp;A Session</li> </ul>	HCAFA Auditorium		
10:30-11:00	iMAF Group Photo& Coffee Break (+ unofficial gift exchange)		In front of K Building/HCAFA Antechamber		
11:00-12:15	Cadets’ LL and experience of Erasmus mobilities and international events		HCAFA Auditorium		
12:15-12:25	Introduction to syndicate work				
12:30-13:30	Lunch		HCAFA Mess Hall		
13:30-15:30	Syndicate Work	<ul style="list-style-type: none"> <li>Hybrid Threats – how LoD-21 should work?</li> <li>Societal Resilience</li> <li>Strategic Communication</li> </ul>	Designated Rooms		
15:30-16:00	Coffee Break		HCAFA Auditorium Antechamber		
16:00-17:30	<ul style="list-style-type: none"> <li>Presentations of syndicate work</li> <li>iMAF final conclusions</li> <li>Handing over the official iMAF plaque to the Romanian Naval Academy</li> </ul>	<ul style="list-style-type: none"> <li>Next organiser’s presentation</li> <li>Handing over the certificates of participation</li> </ul>	HCAFA Auditorium		
17:30	Transport to Hotels (to pick-up points 2 [Aro Palace Hotel] and 3 [Hotel Belvedere])		Free time after transport		



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Agenda

Wednesday, 22 May 2024				
Time	Event		Remarks	Dress Code
XX:XX-07:50	Breakfast in Hotels		Cadets: 08:00-08:30 in HCAFA Mess Hall	Service Dress Uniform or smart casual
08:00-08:30	Transport from Hotels to HCAFA (designated pick-up points)		<ul style="list-style-type: none"> <li>• 08:00: pick-up point 3 (Hotel Belvedere)</li> <li>• 08:15: pick-up point 2 (Aro Palace Hotel)</li> </ul>	
08:45-11:00	IG Plenary Session( <b>details see page 6</b> )		HCAFA Auditorium	
11:00-11:15	Group Photo		In front of K Building	
11:15-11:30	Coffee Break		HCAFA Auditorium Antechamber	
11:30-13:00	IG Plenary Session (cont'd)		HCAFA Auditorium	
13:00-14:00	Lunch		HCAFA Mess Hall	
14:00-15:30	<b>LoD-Sessions:</b> Meetings in different configurations chaired by the respective LoD Chairs <a href="#">(see LoDs' agendas on last page)</a>	LoD-6 Strategic Communication	Room F.E. 2.10	
		LoD-9 Future Projects	Room F.E. 3.11	
		LoD-10 Gender Mainstreaming	Room F.E. 2.11	
		LoD-18 Language Education & Training	Room P.12	
		LoD-20 Space	Room F.E. 3.4	
15:30-15:45	Coffee Break		HCAFA Auditorium Antechamber	
15:45-17:00	LoD-Sessions – cont'd ( <a href="#">see LoDs' agendas on last page</a> )		Designated Rooms	
17:00-17:30	Transport to Hotels (to pick-up points 2 [Aro Palace Hotel] and 3 [Hotel Belvedere])			
19:00-19:30	Transport ( <i>and walk from pick-up point 2 [Aro Palace hotel]</i> ) from Hotels to the Restaurant (designated pick-up points)		<ul style="list-style-type: none"> <li>• 19:00: pick-up point 1 (HCAFA)</li> <li>• 19:15: pick-up point 3 (Hotel Belvedere)</li> <li>• 19:15: <b>walk</b> from pick-up point 2(Aro Palace hotel) to the Officers Club</li> </ul>	Business attire with tie
19:30-21:30	Official dinner for iMAF/IG participants – <i>The Officers Club</i>			
21:30	Transport to Hotels (to pick-up points 2 [Aro Palace Hotel] and 3 [Hotel Belvedere])		Free time after transport	



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Thursday, 23 May 2024				
Time	Event		Remarks	Dress Code
XX:XX-07:50	Breakfast in Hotels		Cadets: 08:00-08:30 in HCAFA Mess Hall	Service Dress Uniform  or  smart casual
08:00-08:30	Transport from Hotels to HCAFA (designated pick-up points)		<ul style="list-style-type: none"> <li>08:00: pick-up point 3 (Hotel Belvedere)</li> <li>08:15: pick-up point 2 (Aro Palace Hotel)</li> </ul>	
08:45-09:45	<b>In parallel</b>	<ul style="list-style-type: none"> <li><b>All IG Members:</b> IG Plenary Session for Logistics</li> </ul>	<ul style="list-style-type: none"> <li>HCAFA Auditorium</li> </ul>	
		<ul style="list-style-type: none"> <li><b>All LoD Chairs:</b> Meeting with Vice-Chair for Education (“train the trainers”)</li> </ul>	<ul style="list-style-type: none"> <li>Designated Room</li> </ul>	
10:00-11:30	<b>LoD-Sessions:</b> Meetings in different configurations chaired by the respective LoD Chairs <a href="#">(see LoDs’ agendas on last page)</a>	LoD-2 Development of Competences & LoD-8 Common Modules	Room F.E. 3.11	
		LoD-11 International Naval Semester	Room P.12	
		LoD-12 International Air Force Semester	Room F.E. 3.4	
		LoD-13 International Technical Semester	Room F.E. 2.11	
		LoD-19 Logistics	Room F.E. 2.10	
11:30-11:45	Coffee Break		HCAFA Auditorium Antechamber	
11:45-13:00	LoD-Sessions – cont’d <a href="#">(see LoDs’ agendas on last page)</a>		Designated Rooms	
13:00-14:00	Lunch		HCAFA Mess Hall	
14:00-15:30	IG Plenary Session( <b>details see page 6</b> )		HCAFA Auditorium	
15:30-15:45	Coffee Break		HCAFA Auditorium Antechamber	
15:45-17:00	IG Plenary Session – cont’d ( <b>details see page 6</b> )		HCAFA Auditorium	
17:00-17:30	Transport to Hotels (to pick-up points 2 [Aro Palace Hotel] and 3 [Hotel Belvedere])		Free time after transport or departure	



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<b>Friday, 24 May 2024</b>			
Time	Event	Remarks	Dress Code
according to own planning	Breakfast in Hotels	Cadets: 07:00-07:30 in HCAFA Mess Hall	Casual civilian
<b>starting at 08:00</b>	<ul style="list-style-type: none"> <li>One <b>single lift</b> is provided by HCAFA to the airport in Bucharest</li> <li>... or departure according to own planning</li> </ul>	<b>The lift to the airport will be provided first from pick-up points 1 (HCAFA), then pick-up point 3 (Hotel Belvedere) then pick-up point 2 (Aro Palace Hotel)</b>	

<b>Optional: Friday, 24 May 2024</b>			
Time	Event	Remarks	Dress Code
according to AFASES Agenda	Breakfast in Hotels		Service Dress Uniform or smart casual
according to AFASES Agenda	Participation in the AFASES International Conference		



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## Agenda

### Draft Contents for IG Plenary Sessions

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|---|---|
| <ul style="list-style-type: none"><li>• Adoption of the agenda.</li><li>• The progress and challenges of the Initiative through the different Lines of Development (LoDs) and way ahead of certain LoDs – KA1 &amp; KA2.</li><li>• Exchange experiences: reports on exchanges conducted since the last meeting.</li><li>• New possibilities for exchanges (Erasmus+ KA1).</li><li>• Information about the New Administrative Instructions II/2024, new Financial Plan, new Evaluation Report, new Payment Request. Present the ESDC Guidelines for Network Members.</li><li>• Information by the IG Chair concerning EAB RoPs and way ahead.</li><li>• Discussion about missing LoD chairs.</li><li>• Discussion on new LoD-21 Hybrid Threats and vote for chair.</li></ul> | <ul style="list-style-type: none"><li>• Update on iMAF 2025.</li><li>• Update on 7<sup>th</sup> CSDP Olympiad and discussions about essay-points (plagiarism).</li><li>• Update on EUMACS &amp; EUAFA-CC 2024.</li><li>• Update on EUMACS &amp; EUAFA-CC 2025.</li><li>• Update on IG Meetings 2024 (63<sup>rd</sup> and 64<sup>th</sup>) and beyond.</li><li>• Introduction to the Lines of Development (for the afternoon and the next day)</li><li>• Reports from the respective LoDs' chairs</li><li>• Proposals for the agenda for the 63<sup>rd</sup> IG meeting.</li><li>• Work plan update &amp; AOB.</li></ul> |
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**Draft Programme for LoDs' Sessions**

Wednesday, 22 May 2024		Thursday, 23 May 2024		
14:00 - 15:30  & 15:45 - 17:00	LoD-6 Strategic Communi- cation	<ul style="list-style-type: none"> <li>• Communication Plan review.</li> <li>• Creation of the Common Module on Fake News.</li> <li>• Set next targets.</li> </ul>	LoD-2 Development of Competences & LoD-8 Common Modules	<ul style="list-style-type: none"> <li>• A CMs revision programme to be further developed by the LoD-8 Chair based on the: offered for conducting CMs, prioritisation, and individual request by interested BOEI, including 6-7 CMs per LoD sessions.</li> <li>• The process of CMs revision according to SQF MILOF, to be organised by the LoD-2 chair following the revision programme and organising the work during and/or between the sessions.</li> </ul>
10:00 - 11:30  & 11:45 - 13:00	LoD-9 Future Projects	<ul style="list-style-type: none"> <li>• European University Initiative. Lesson learned. Way ahead 2025!</li> <li>• KA2 projects: from idea to implementation.</li> <li>• Brainstorming and ideas for the future.</li> </ul>	LoD-11 International Naval Semester	<ul style="list-style-type: none"> <li>• Status of International Naval Semester strategic partnership – project-progress, next activities and main results.</li> <li>• Partners' modules/activities offer for the upcoming academic year – updates.</li> <li>• The exchange offers for next academic year.</li> </ul>
10:00 - 11:30  & 11:45 - 13:00	LoD-10 Gender Main- streaming	<ul style="list-style-type: none"> <li>• Setting the dates and presenting the draft agenda for the 3<sup>rd</sup> CM “Gender Perspectives in Security and Defence”.</li> <li>• Setting the dates and presenting the topic and content (speakers, syndicate work) for the 6<sup>th</sup> Erasmus Gender Seminar.</li> <li>• Discussing new possibilities for further research projects.</li> </ul>	LoD-12 International Air Force Semester	<ul style="list-style-type: none"> <li>• Status on the teaching materials updates.</li> <li>• Presentation of the IAFS 2024-25 schedule per academy.</li> <li>• Details on offerings for exchanging cadets &amp; instructors.</li> <li>• Discussion on IAFS cadets’ participation in flight/military training such as simulators/flights etc.</li> </ul>
10:00 - 11:30  & 11:45 - 13:00	LoD-18 Language Education & Training	<ul style="list-style-type: none"> <li>• Evaluation of the LoD-18 pilot activities implemented so-far.</li> <li>• Revision of the LoD-18 plan of activities.</li> <li>• Discussion/preparation of LoD-18 activities in Academic year 2024/2025.</li> </ul>	LoD-13 International Technical Semester	<ul style="list-style-type: none"> <li>• IMINT/GEOINT Analysis and Ballistics (internal, external, and terminal) common module.</li> <li>• Erasmus+ KA2 strategic partnership Digital Mathematics Applied in Defence and Security Education – DIMAS.</li> <li>• Implementation of the Technical Semester EUCTSDS project.</li> </ul>
10:00 - 11:30  & 11:45 - 13:00	LoD-20 Space	<ul style="list-style-type: none"> <li>• Define the breadth and scope of the LoD-20 (outline the military applications of the space domain).</li> <li>• Recognise the critical mass of academic staff related to space.</li> <li>• Draft a roadmap for the LoD-20.</li> </ul>	LoD-19 Logistics	<ul style="list-style-type: none"> <li>• Questionnaire on logistics education - feedback on progress.</li> <li>• Discussion of new proposals of Logistics related Common Modules.</li> <li>• Current and future logistics projects – update and proposals.</li> <li>• Other common enterprises – conferences, journals and publications.</li> </ul>